

# BiR&D Board meeting

Brussels, 04/12/2019



- Antitrust declaration
- Approval minutes board dd 6 November 2019
- Changes in representation of the members
- 2019 at a glance
- Work plan 2020
- Seminar & event agenda 2020
- Annual event 2020
- Budget 2020
- Follow-up on R&D tax credit audits
- GRD research project
- UBO status
- Any other business





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## Changes in representation of the members

- Changes since GA in May 2019:
  - Janssen pharma: Werner Verbiest
  - ETEX: Eric Bertrand
  - 3M: Steven Corveleyn
  - Umicore: Yves Van Rompaey
- Atlas Copco announced to resign from BiR&D in 2020 (due to lack of time to participate)
- Bekaert suspended membership in 2019 due to budget restrictions



#### Seminars & events

- 16/1 Seminar on European Innovation Scoreboard (Nokia)
- 25/3 Industry meets University event « Connect the dots » (120 pitches, 83 potential contacts)
- 4/3 Carmeuse: Seminar on talent scouting (Carmeuse)
- 8/5 Annual event "R&D of the future" (preceded by GA and board meeting)
- 5/6 Seminar on Circular Economy (3M)
- 11/9 Seminar on Artificial Intelligence (Solvay)
- 9/10 Seminar on Ahead of Digital (DEME)
- 6/11 Seminar on Funding in R&D (Baxter)
- 4/12 Board meeting and lunch

#### **Workgroups**

- Subgroups Energy (2 meetings), HR (2 meetings), health (different phone calls)
- Strategy (monthly call)

#### Positioning BiR&D

- Article in "Focus" of Standaard: major R&D challenges in Belgium
- Support to VLIR letter on immagration rules affecting foreign people working in Belgium
- R&D tax credit audit: input to Agoria & VBO/FBE on challenges / issues



### Workplan for 2020

- 1. Internal seminars see separate slide
- 2. Public events:
  - Annual event (see also separate slide)
  - PhD poster session (tbd)
- 3. Continue implementation of the charter (with universities) on the 3 axes:
  - Stimulate and enrich research talent
  - Facilitate collaboration with universities (eg cross regional)
  - Expand the potential for valorization (eg. PhD poster session, post doc event)
- 4. Working groups activity:
  - Guide talent / HR related WG
  - Continue WG energy
  - Continue strat WG
  - Create WG on climate (tbc)
- 5. Provide position papers on R&D relevant topics
- 6. Stimulate cross-company cooperation for societal challenges (where appropriate and relevant)
- 7. Acquire new members

### Workplan 2020 - Proposed topics for 2020

- CO2 reduction (Jan. 2020)
- Actions for Climate (Feb. 2020)
- Financial aspects of R&D
- R&D processes and evolution (agile, devops, ...)
- Industry 4.0 dreams / reality
- Digital in R&D security
- Digital in R&D update on AI after 1 year
- Project mngt in R&D
- Finance in R&D
- New innovation models
- Internal / external venturing
- Partnering with technology providers
- Brexit





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- Annual event:
  - Theme: How is technology & industry providing an answer to the climate change challenge ?
  - Date: May 13<sup>th</sup>, 2020
  - Objective: ensure message is getting across that industry / technology is rather a part of the solution than part of the problem
  - Format: brainstorm ongoing with Vademecom
  - Call for ideas / presentations / testimonials by the members
- PhD poster session with postdocs:
  - Idea brought during brainstorm with FNRS / FWO
  - Agenda: organize session with postdocs where they present there PhD work to BiR&D members
  - Scope: across all Belgian universities, for selected topics by BiR&D members
  - Half- to full day event
  - Initial check with postdoc coordinator for Flanders was positive
  - Timing: Sept Oct 2020



#### • Current proposal:

|            |  |                           | Combined with |
|------------|--|---------------------------|---------------|
| Date       | Theme  | Location / host           | GRD event     |
|            |  |                           |               |
| 15/01/2020 | CO2 reduction  | Lhoist                    | yes           |
|            |  |                           |               |
| 19/02/2020 | Technology as solution to climate change                 | Janssen Pharma            | no            |
|            |  |                           |               |
|            | Cross-regional collaboration & regional priorities after |                           |               |
| 25/03/2020 | local governments had been voted                         | tbd                       | no            |
|            |  |                           |               |
| 13/05/2020 | Annual Event   | Bluepoint Brussels        | no            |
|            |  |                           |               |
| 3/06/2020  | Presentation PhD's awards to BiR&D members               | <b>Bluepoint Brussels</b> | no            |
|            |  |                           |               |
| 17/06/2020 | Visit Vito in Mol  | Vito Mol                  | no            |
|            |  |                           |               |
| 9/09/2020  | Update on AI / cyber security                            | Sirris                    | yes           |
|            |  |                           |               |
| 14/10/2020 | TBD (from list of potential topics)                      | Coca-Cola                 | yes           |
|            |  |                           |               |
| 25/11/2020 | TBD (from list of potential topics)                      | John Cockerill, Liège     | no            |
|            |  |                           |               |
| 16/12/2020 | Xmas lunch and last board meeting of the year            | Bluepoint Brussels        | no            |
|            |  |                           |               |

Need to include eventually PhD poster / postdoc session



### Workplan 2020 – workgroups

#### Work group Talent

- Will meet on regular basis in 2020, strong dynamics in the team
- Baxter proposed a next meeting and agenda
- Karin will help facilitating the WG meetings
- Plenty of topics: Competence mapping, Executives classification and management of specialists, rewarding and recognition, onboarding, trainings, compensation and premiums for travellers.

#### Work Group Energy

- Will continue to meet in 2020, topics are being proposed
- In each meeting, 1 member introduces their activities

#### Work group Strategy

- Will continue to prepare input for the board meetings on strategic and operational topics
- Call for 2 extra members to replace members that left their company

#### Working Group health

- 3 domains of common interest aligned
- Proposed university meets industry currently on hold till 2020 (need to ensure that all involved members have the resources to take part)



# Workplan 2020 – targeted new members

- IBA
- Siemens
- Eastman
- Sonaca
- Asco
- Barco
- Safran
- Cronos
- · · ·



# Actuals 2019 / budget 2020

| BiR&D Budget review WITHOUT VAT                         | 2019           |                       |                 | 2020               |                |
|---|----------------|-----------------------|-----------------|--------------------|----------------|
| CASH BASIS<br>EURO                                      | Budget<br>2019 | Actuals<br>30/09/2019 | Outlook<br>2019 | Delta<br>outlook - | Budget<br>2020 |
| INCOME  |                |                       |                 | budget             |                |
| Memberships   |                | 150 000               | 150 000         | -18 000            | 168 000        |
| Bank interest   |                |                       |                 |                    |                |
| Total income in year = Membership                       | 168 000        | 150 000               | 150 000         | -18 000            | 168 000        |
| WEB host & maint  | -2 000         | -900                  | -1 200          | 800                | -2 000         |
| Awards Event / Annual event (Rooms rental, moderator ,) | -6 000         | -9 793                | -9 793          | -3 793             | -10 000        |
| Industry meets University (2 events foreseen)           | -37 500        | -38 817               | -38 817         | -1 317             |                |
| Event 2020 (poster session, or bigger annual event)     |                |                       |                 | 0                  | -20 000        |
| Meetings and seminars                                   | -4 000         | -2 886                | -4 486          | -486               | -5 000         |
| Speakers for seminars                                   |                |                       |                 | 0                  |                |
| Documents for awards & seminars                         | -1 500         | 0                     | 0               | 1 500              | -1 500         |
| Secretary General costs                                 | -55 000        | -38 121               | -50 979         | 4 021              | -55 000        |
| Payment to GRD  | -28 000        | -26 000               | -26 000         | 2 000              | -30 000        |
| pwc payment for study on R&D incentives                 | 0              | 0                     | 0               | 0                  | 0              |
| BiR&D award PhD program (award + jury cost)             | -20 000        | -20 000               | -20 000         | 0                  | -20 000        |
| Restaurants & travels                                   | -2 500         | -360                  | -460            | 2 040              | -1 500         |
| Moniteur belge  | -110           | 0                     | 0               | 110                | -110           |
| Lawyer fees   | -1 000         | 0                     | -2 000          | -1 000             | -1 000         |
| Accounting fees (DBM)                                   | -4 000         | -1 861                | -2 561          | 1 439              | -3 000         |
| Sponsoring  | -2 000         | 0                     | 0               | 2 000              | 0              |
| 10th anniversary  | 0              | 0                     | 0               | 0                  | 0              |
| Various   | -2 000         | -8                    | -13             | 1 987              | -2 000         |
| Total expenses in year                                  | -165 610       | -138 745              | -156 309        | 9 301              | -151 110       |
| Current result of the year                              | 2 390          | 11 255                | -6 309          | -8 699             | 16 890         |
|   | 1              |                       |                 | 1                  | · · · · · ·    |
| Other costs   |                |                       |                 |                    |                |
| Depreciation  |                | -4167,50              | -4167,50        |                    | 420.00         |
| Other exploitation costs                                |                | -105,80               | -105,80         |                    | -120,00        |
| Financial costs / benefits                              |                | -130,67               | -130,67         |                    | -150,00        |
| Net result  |                | 6 851                 | -10 713         |                    | 16620          |

| CASH POSITION<br>Current account (at YE) |             | 127513     | 127513  | 133 420 |
|--|-------------|------------|---------|---------|
| Saving Account (at YE)                   |             | 52 057     | 52 057  | 52 057  |
| TOTAL CASH                               | and a final | 179 570    | 179 570 | 185 477 |
| BIR&D board                              | meeting     | 04/12/2019 |         | 13      |



### R&D tax credit – feedback meeting administration

#### 2 major topics discussed on meeting with authorities and Agoria & VBO/FBE:

#### Announcement of R&D projects in Belspo

- The administration agrees that the vision of some tax controllers is too rigid by stating that announcement using the Belspo e-tool is the only acceptable way
- The administration agrees that tax controllers have to accept also other ways of R&D project / program announcement eg a presentation of the company (as debtor of the withholding tax) and the R&D project/program in Belspo offices. It is requested that following essential elements have been discussed and provided:
  - identity of the debtor of the withholding tax
  - Description of the project / program, indicating the objective: fundamental, industrial onderzoek or experimental research and/or development
  - Expected start and end date of the project / program
- This can be proven through all evidence of common law (except
- Promise has been made that instruction will be forwarded within tax authorities departments

#### Acceptance of binding Belspo advice

- Companies and tax authorities can ask a judgment to Belspo to check if R&D activities are compliant to the definition. This Belspo advice is binding for the company and the tax authorities.
- However, some tax controllers treat this advice as of zero and no value. This can be due to the fact that the taks controllers don't know how Belspo handles the requests and to the fact that Belspo provides a poor and short written return on the requests
- Agoria & VBO/FBE will check if there is a modus operandi that is acceptable for all involved parties.





# Update by Benoît



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- I7 members approved the resolutions in the written procedure, so resolutions are accepted by majority
- Next steps:

**UBO** status

- Office of Anne De Moor will send out request for the mandatory information needed from the natural person to allow proper registration of BiR&D (2<sup>nd</sup> week of December)
- Office of Anne De Moor will do the registration of BiR&D in line with UBO regulations





### **Round table**





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